1. Brief history of how Peak introduced CEPA at the Capitol and what activities and meetings have occurred to put CEPA on the legislators' radar.

Over the past 14 months Peak Government Affairs (PGA- Sol Malick) and On The Ballot Consulting (OTB- Brett Moore) have been helping CEPA ramp up its state legislative and regulatory affairs programs. Getting into the state political realm is a complicated and strategic process that requires a highly coordinated effort between the client, lobbyists, appropriate agencies, relevant stakeholders and of course legislators.

Brett and Sol have been working with the Regulatory Affairs Committee (RAC) to establish priorities for the association, policy goals for the near and short term, desired political profile for state engagement, and what relationships should be pursued to help CEPA succeed.

2. Brief history of how Peak entered CDPHE as a CEPA Advocate. Who you met with, the objective of the meeting and any outcome.

Because of CEPA's long history with the Colorado Department of Public Health and Environment Sol and Brett had to have a full understanding and grasp on relationships and form a strategy regarding department/division outreach and messaging.

Since our involvement with CDPHE staff and liaison we have received very positive feedback about the choice CEPA made to engage in state processes. CEPA is now commonplace with the regulatory and legislative worlds and inroads have been established with CDPHE, legislative leadership, and Polis administration staff. This is all in an effort to set CEPA up for a productive interim and 2027 legislative session where the sunset process will shake out.

We have spent time with CDPHE's lobbyist Lindsey Ellis who we formed a tight bond with over the last year. She has been integral in getting to CDPHE leadership to express our issues and work in a productive manner toward solutions that will work for all parties involved.

Because of certain issues Sol and Brett helped CDPHE with (programmatic digitization) we are making progress with the agency and opening doors that were not accessible before.

There were also numerous legislator relationships that were forged due to issues like the digitization and a possible audit effort like Senator Dafna Michaelson-Janet, Senator Jeff Bridges, numerous house members, and house and senate majority and minority offices.

What we do know is that because of these efforts we are in better standing with CDPHE. However, with a new Governor and rookie legislators coming in we will have to take the work we have done and keep the momentum going with a changing CDPHE.

3. The mid term election will have just wrapped up. What does it mean for Colorado generally and how will the results impact CEPA specifically. For example, the Reg 8 Sunset Review, legislative impacts on business and CDPHE structure and anticipated changes to appointed positions

Regarding the latest election cycle with Governor Polis leaving and Governor Elect Weiser coming in we have to stay very close to the transition process. We have heard a few agencies will start fresh with new leadership and that includes CDPHE. In fact, Lindsey Ellis has since left the administration so CDPHE is without a liaison who is familiar with us and we will have to reform that relationship going into 2027. Luckily, Brett and Sol are very close to Weiser staff and have already started outreach to get meetings with them and have a better understanding of how the Weiser administration will operate and who will take the wheel at CDPHE and other pertinent agencies. What this all means is that there is an opportunity to start fresh and make an even bigger impact by getting in on the ground floor with a new administration.

The work that CEPA has done and progress that has been made over the last year has positioned the association and membership in a much more advantageous place to make meaningful regulatory and legislative policy changes. It's been a good year and we believe 2027 will be even better!